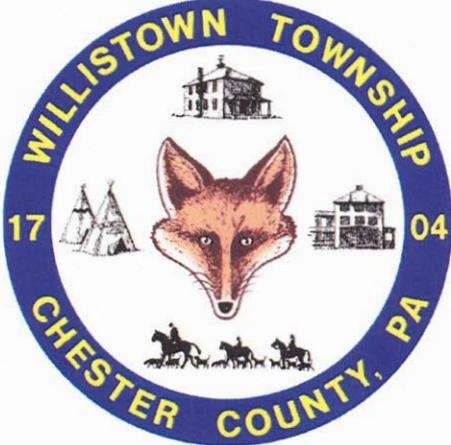


**Willistown Township
2020 Operating and Capital Budget Proposal**



November 25, 2019

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*Board of Supervisors of Willistown Township
Chester County*

688 Sugartown Road, Malvern, PA 19355
Phone: 610.647.5300 Fax: 610.647.8156

November 26, 2019

Board of Supervisors
Willistown Township
688 Sugartown Road
Malvern, PA 19355

Dear Board of Supervisors:

It is my pleasure to present the 2020 Operating, Capital and Sewer budgets. These budgets represent the culmination of a process that started in August and involved hours of hard work by the Board of Supervisors and Township staff. Without this effort, I would not be able to present these budgets and the contributions of all are gratefully acknowledged and appreciated.

The 2020 Budget, as proposed, is balanced will allow the Township to continue providing the highest level of services, with no increases in taxes, sewer rates or permit fees. The real estate tax millage of 0.28 mills is among the lowest in Chester County.

As always, Willistown Township will continue to provide the highest level of service possible that exceeds in value the taxes paid by the average property owner.

This would not be possible without a carefully executed economic strategy developed by the Board of Supervisors. The Board takes a conservative spending approach that results in an annual surplus. By the end of 2019, a General Fund Surplus is projected of \$788,000. Seventy-seven percent (77%) of that surplus, \$605,000, will be transferred to the Capital Reserve Fund, with the balance remaining in the General Fund.

Overall, the Township's proposed 2020 General Fund Budget of \$9,106,162 reflects a minimal increase of 3.1% as compared to that of the prior year. Costs under the General Government category have actually decreased by 1.5%. Healthcare coverage costs are increasing by only 2%, which is extremely low despite current market conditions.

The 2020 Budget Proposal also includes funding for a \$647,000 capital spending plan, reflecting an increase of only one percent (1%) as compared to the prior year. The Capital Budget includes funding across all Township Departments and is highlighted on page five (5) of this document.

The Board of Supervisors continues to support Fire and EMS services in the Township by allocating an additional 10% for funding to the four Fire Companies who service the Township. Additionally, \$25,000 is included to fund a study and recommendations on the future of firefighting and emergency medical services in the Township.

In the pages that follow, I explain Willistown's Fund Structure and I provide details about the categories of revenues and funds in Willistown Township. Please refer to these details as you consider the 2020 Budget Proposal and feel free to contact me directly if you have any questions, concerns, or comments.

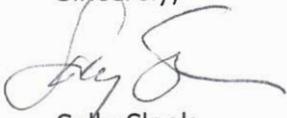
I assure the Board of Supervisors and the Willistown residents that the Township will continue to make prudent financial decisions in 2020. With the continued cooperation of the Willistown community, the staff will continue to provide high quality services in the most cost-effective and efficient manner possible.

I would like to thank the Board of Supervisors and the Township's Department Heads who assisted in the budget process, in particular Finance Director Martin McKenzie.

The Board of Supervisors has set December 16, 2019 at 7:00 p.m. for the hearing and adoption of the proposed 2020 budgets.

I respectfully submit and officially post the proposed 2020 Operating, Sewer and Capital Budgets for Willistown Township and recommend their adoption.

Sincerely,



Sally Slook
Township Manager

Proposed 2020 Capital Budget

Public Safety

The Police department requests funding in the amount of \$114,960, for the following: the replacement of two (2) police vehicles, new tasers and IT upgrades to the Police Building.

Public Works

The Public Works department requests funding in the amount of \$483,000. This includes: one (1) replacement dump truck, stormwater improvements, replacement equipment, facility and bridge work and additional funding toward the Township's Road Resurfacing program.

Parks and Recreation

The Parks & Recreation department has requested \$40,000 in funding to replace playsets at Greentree Park.

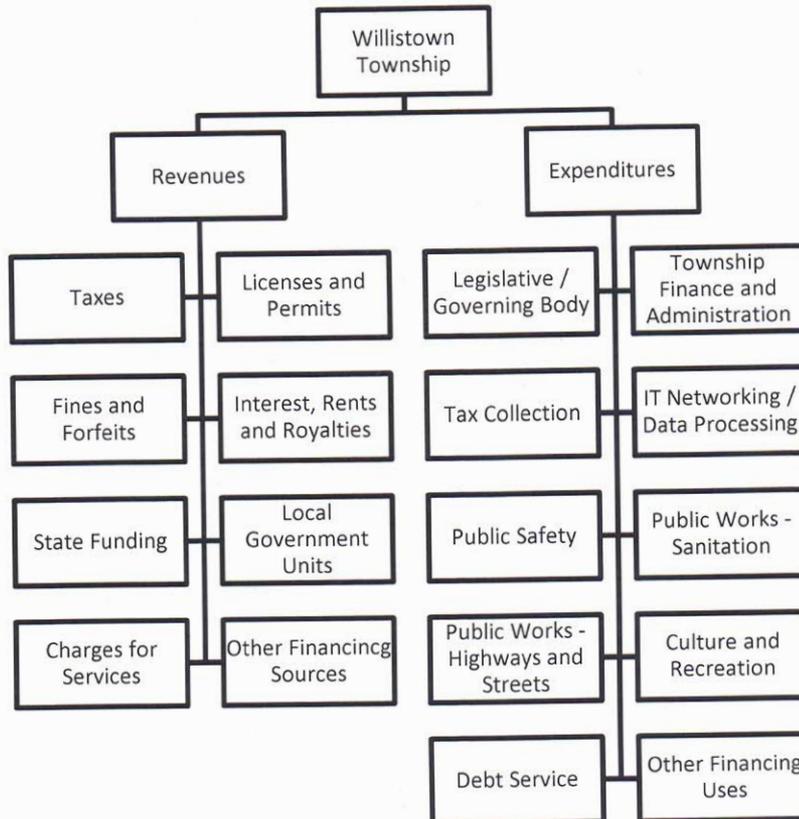
Administration

The Administration department has requested \$10,000 in funding to complete the implementation requirements of a new accounting software package that was purchased last year.

Willistown Township Revenue and Expense Categories

As required by the Pennsylvania Second Class Township Code, the proposed budget reflects the major categories of revenues and expenditures. A major category is defined as a group of related revenue or expense items, the combined total of which is listed as a line item.

The proposed budget includes the following major categories of revenues and expenditures within each fund that is available for appropriation by the Board of Supervisors.



Willistown Township Fund Structure

1. Governmental Funds for General Appropriation

The **General Fund** is the Township's primary operating fund which accounts for all financial resources except those that are legally or administratively required to be accounted for in another fund. Although the operating budget includes separate displays for the *General Fund*, the *Operating Reserve Fund*, and the *Capital Reserve Fund*, it is important to note that these accounts are consolidated for financial reporting and auditing purposes.

2. Governmental Funds for Restricted Purposes

The **Open Space Fund** is largely restricted to the acquisition of parkland and open space for the benefit of the public. In addition, Act 115 of 2013 authorizes the Township to annually expend up to 25% of the accumulated fund balance, to develop, improve, design, engineer and maintain property acquired for open space under State Law.

The **Bartram Bridge Fund** is utilized to account for the operating and capital expenditures associated with the Bartram Bridge Joint Preservation Board. The Joint Preservation Board identifies problems and recommends plans and programs to the respective governing bodies of Willistown and Newtown Townships for the repair, supervision, operation and maintenance of the Bartram Covered Bridge.

Sometimes referred to as the State Highway Aid Fund, the **State Liquid Fuels Fund** is utilized to account for receipts from the State Motor License Fund and allowable highway expenditures.

3. Proprietary Funds for Restricted Purposes

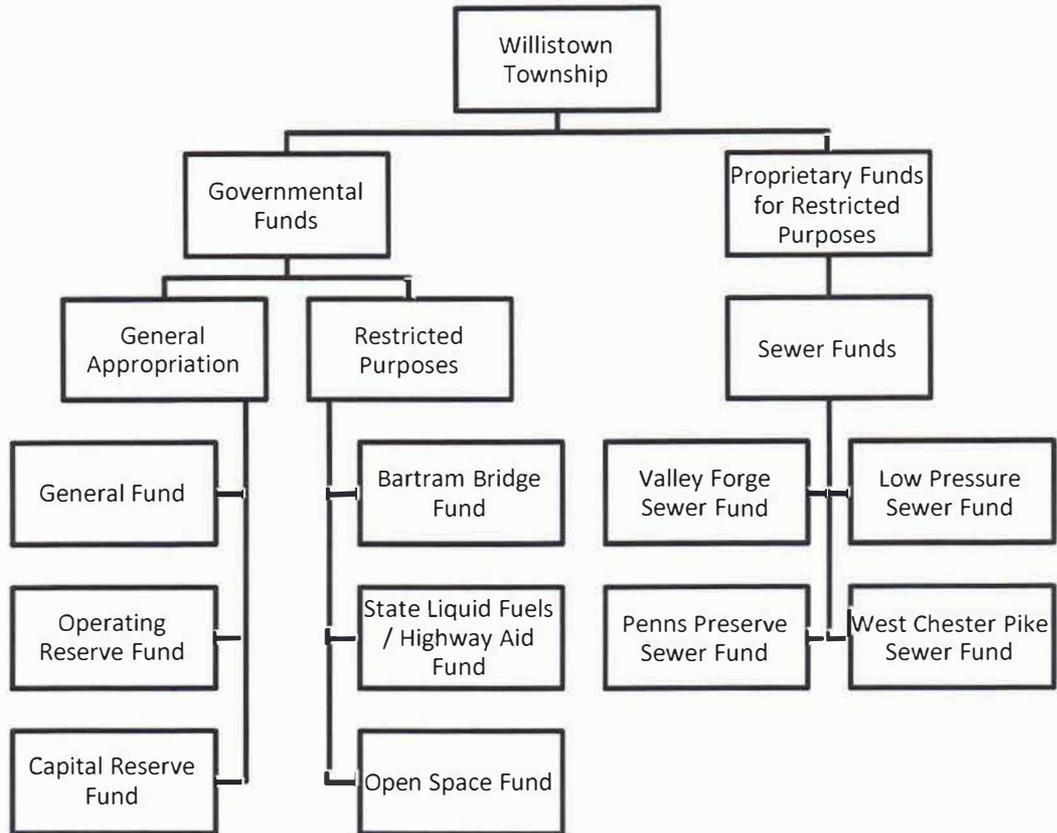
The Township's Sewer Funds are used to account for transactions related to the billing and collection of sanitary sewer fees, expenditures, and other transactions related to the collection, conveyance, and treatment of wastewater.

The **Valley Forge Sewer Fund** is used to account for service provided to customers in the area whose sewage is conveyed to the Valley Forge Sewer Authority through the Valley Creek Trunk Sewer in Tredyffrin Township.

The **Low Pressure Sewer Fund** is used to account for services provided to those customers whose properties lie at a lower elevation than the gravity sewer mains, and therefore require sewage grinder pumps to evacuate their sewage into a low pressure sewer main until it reaches the gravity sewer main.

The **Penn's Preserve Fund** is used to account for services provided to the customers in the Penn's Preserve service area.

The **West Chester Pike Sewer Fund** is used to account for capital costs associated with the extension of sanitary sewer service to accommodate thirteen residential properties on the south side of West Chester Pike just west of Street Road.



Willistown Township
2020 Operating and Capital Budget Proposal
All Funds Available for Appropriation

	Governmental Funds for General Appropriation			Governmental Funds for Restricted Purposes				Proprietary Funds for Restricted Purposes				Total
	General Fund	Operating Reserve Fund	Capital Reserve Fund	Open Space Fund	Bartram Bridge Fund	Municipal Life Insurance	State Liquid Fuels Fund	Penns Preserve Sewer Fund	Valley Forge Sewer Fund	West Chester Pike Sewer	Low Pressure Sewer Fund	
Projected Balance at December 31, 2019	\$5,092,808	\$1,862,876	\$1,066,964	\$4,509,005	\$14,332	\$246,886	\$524,792	\$128,488	\$3,522,687	\$332,934	\$123,879	\$17,425,651
Revenue:												
Real Estate Taxes	\$347,000	-	-	-	-	-	-	-	-	-	-	\$347,000
Local Service Tax	\$275,000	-	-	-	-	-	-	-	-	-	-	\$275,000
Real Estate Transfer Tax	\$630,000	-	-	-	-	-	-	-	-	-	-	\$630,000
Earned Income Tax	\$6,448,560	-	-	\$725,000	-	-	-	-	-	-	-	\$7,173,560
Fines, Forfeitures and Other Costs	\$23,000	-	-	-	-	-	-	-	-	-	-	\$23,000
Cable Franchise Fees	\$300,000	-	-	-	-	-	-	-	-	-	-	\$300,000
Interest Dividends and Rents	\$75,000	\$18,000	\$10,000	\$35,000	\$150	\$2,000	\$5,000	\$2,000	\$30,000	\$1,000	\$1,000	\$179,150
Intergovernmental Revenues	\$374,450	-	-	-	\$1,500	-	\$386,198	-	-	-	-	\$762,148
Park & Recreation Fees	\$15,000	-	-	-	-	-	-	-	-	-	-	\$15,000
Charges for Services	\$510,994	-	-	-	-	-	-	\$146,608	\$1,858,811	-	\$65,800	\$2,582,213
Miscellaneous	\$23,158	-	-	-	-	-	-	-	-	-	-	\$23,158
Interfund Transfers	\$84,000	-	-	-	\$1,500	-	-	-	-	-	-	\$85,500
Total Revenue	\$9,106,162	\$18,000	\$10,000	\$760,000	\$3,150	\$2,000	\$391,198	\$148,608	\$1,888,811	\$1,000	\$66,800	\$12,395,729
Total Expenditures by Department:												
General Government	\$1,726,030	-	\$10,000	\$1,000	\$3,340	-	-	\$4,000	\$278,609	-	-	\$2,022,979
Sanitary Sewer Operations	-	-	-	-	-	-	-	\$172,350	\$1,929,289	-	\$63,000	\$2,164,639
Public Works	\$1,001,758	-	\$483,000	-	-	-	\$410,000	-	-	-	-	\$1,894,758
Culture & Recreation	397,925	-	\$40,000	\$552,760	-	-	-	-	-	-	-	\$990,685
Public Safety - Police	\$5,410,449	-	\$114,960	-	-	-	-	-	-	-	-	\$5,525,409
Public Safety - Fire	\$568,500	-	-	-	-	-	-	-	-	-	-	\$568,500
Interfund Transfers	\$1,500	-	-	-	-	-	-	-	-	-	-	\$1,500
Total Expenditures	\$9,106,162	-	\$647,960	\$553,760	\$3,340	-	\$410,000	\$176,350	\$2,207,898	-	\$63,000	\$13,168,470
Net Activity For Year	(\$0)	\$18,000	(\$637,960)	\$206,240	(\$190)	\$2,000	(\$18,802)	(\$27,742)	(\$319,087)	\$1,000	\$3,800	(\$772,741)
Projected Cash Balance at December 31, 2020	\$5,092,808	\$1,880,876	\$429,004	\$4,715,245	\$14,142	\$248,886	\$505,990	\$100,746	\$3,203,601	\$333,934	\$127,679	\$16,652,910

Willistown Township
2020 Operating and Capital Budget Proposal
All Funds Available for Appropriation

	Governmental Funds for General Appropriation			Governmental Funds for Restricted Purposes				Proprietary Funds for Restricted Purposes				Total
	General Fund	Operating Reserve Fund	Capital Reserve Fund	Open Space Fund	Bartram Bridge Fund	Municipal Life Insurance	State Liquid Fuels Fund	Penns Preserve Sewer Fund	Valley Forge Sewer Fund	West Chester Pike Sewer	Low Pressure Sewer Fund	
Proposed Capital Expenditures Detail by Dept.:												
General Government												
Acctg/Permitting/Land Mgmt. Computer Pkge	-	-	\$10,000	-	-	-	-	-	-	-	-	\$10,000
Sanitary Sewer Operations												
	-								-			-
Public Works												
Storm Water (Sunset/Chetwynd/Spring)	-	-	\$200,000	-	-	-	-	-	-	-	-	\$200,000
New Dump Truck (Replace F750)	-	-	\$135,000	-	-	-	-	-	-	-	-	\$135,000
Public Works Facility work/Bridges	-	-	\$48,000	-	-	-	-	-	-	-	-	\$48,000
Asphalt Hot Mix Hauler	-	-	-	-	-	-	\$32,000	-	-	-	-	\$32,000
Front End Loader (yr. 1 of 5)	-	-	-	-	-	-	\$19,000	-	-	-	-	\$19,000
Matching Funds Grant	-	-	-	-	-	-	\$72,000	-	-	-	-	\$72,000
2020 Resurfacing Program	-	-	\$100,000	-	-	-	\$175,000	-	-	-	-	\$275,000
Culture & Recreation												
Greentree Park Playsets (2)	-	-	\$40,000	-	-	-	-	-	-	-	-	\$40,000
Public Safety - Police												
New vehicles	-	-	\$92,000	-	-	-	-	-	-	-	-	\$92,000
Police Equipment	-	-	\$12,960	-	-	-	-	-	-	-	-	\$12,960
Police Building IT	-	-	\$10,000	-	-	-	-	-	-	-	-	\$10,000
Total Capital Expenditures	-	-	\$647,960	-	-	-	\$298,000	-	-	-	-	\$945,960

Willistown Township
2020 Operating and Capital Budget Proposal
All Funds Available for Appropriation

	Governmental Funds for General Appropriation			Governmental Funds for Restricted Purposes				Proprietary Funds for Restricted Purposes				Total
	General Fund	Operating Reserve Fund	Capital Reserve Fund	Open Space Fund	Bartram Bridge Fund	Municipal Life Insurance	State Liquid Fuels Fund	Penns Preserve Sewer Fund	Valley Forge Sewer Fund	West Chester Pike Sewer	Low Pressure Sewer Fund	
Proposed Expenditures by Dept. and Category:												
General Government:												
Wages and Salaries	\$637,000	-	-	-	-	-	-	-	\$141,191	-	-	\$778,191
Employee Benefits	\$333,748	-	-	-	-	-	-	-	\$57,418	-	-	\$391,166
Materials & Services	\$641,472	-	-	\$1,000	\$3,000	-	-	\$4,000	\$63,000	-	-	\$712,472
Utilities	\$40,000	-	-	-	\$340	-	-	-	-	-	-	\$40,340
Vehicle Repairs & Fuel	\$6,100	-	-	-	-	-	-	-	-	-	-	\$6,100
Insurance	\$67,710	-	-	-	-	-	-	-	\$17,000	-	-	\$84,710
Debt Service	-	-	-	-	-	-	-	-	-	-	-	-
Capital Expenditures	-	-	\$10,000	-	-	-	-	-	-	-	-	\$10,000
Interfund Transfers	-	-	-	-	-	-	-	-	-	-	-	-
Total General Government	\$1,726,030	-	\$10,000	\$1,000	\$3,340	-	-	\$4,000	\$278,609	-	-	\$2,022,979
Sanitary Sewer Operations:												
Salary and Wages	-	-	-	-	-	-	-	-	\$168,926	-	-	\$168,926
Employee Benefits	-	-	-	-	-	-	-	-	\$88,228	-	-	\$88,228
Materials & Services	-	-	-	-	-	-	-	\$120,350	\$1,221,016	-	\$63,000	\$1,404,366
Utilities	-	-	-	-	-	-	-	\$27,000	\$56,500	-	-	\$83,500
Vehicle Repairs & Fuel	-	-	-	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-	\$394,619	-	-	\$394,619
Capital Expenditures	-	-	-	-	-	-	-	\$25,000	-	-	-	\$25,000
Interfund Transfers	-	-	-	-	-	-	-	-	-	-	-	-
Total Sanitary Sewer Operations	-	-	-	-	-	-	-	\$172,350	\$1,929,289	-	\$63,000	\$2,164,639

Willistown Township
2020 Operating and Capital Budget Proposal
All Funds Available for Appropriation

	Governmental Funds for General Appropriation			Governmental Funds for Restricted Purposes				Proprietary Funds for Restricted Purposes				Total
	General Fund	Operating Reserve Fund	Capital Reserve Fund	Open Space Fund	Bartram Bridge Fund	Municipal Life Insurance	State Liquid Fuels Fund	Penns Preserve Sewer Fund	Valley Forge Sewer Fund	West Chester Pike Sewer	Low Pressure Sewer Fund	
Public Works:												
Salary and Wages	\$445,383	-	-	-	-	-	-	-	-	-	-	\$445,383
Employee Benefits	\$238,475	-	-	-	-	-	-	-	-	-	-	\$238,475
Materials & Services	\$180,900	-	-	-	-	-	\$82,000	-	-	-	-	\$262,900
Utilities	\$16,000	-	-	-	-	-	\$30,000	-	-	-	-	\$46,000
Vehicle Repairs & Fuel	\$69,000	-	-	-	-	-	-	-	-	-	-	\$69,000
Insurance	\$52,000	-	-	-	-	-	-	-	-	-	-	\$52,000
Debt Service	-	-	-	-	-	-	-	-	-	-	-	-
Capital Expenditures	-	-	\$483,000	-	-	-	\$298,000	-	-	-	-	\$781,000
Interfund Transfers	-	-	-	-	-	-	-	-	-	-	-	-
Total Public Works	\$1,001,758	-	\$483,000	-	-	-	\$410,000	-	-	-	-	\$1,894,758
Culture & Recreation:												
Salary and Wages	\$101,906	-	-	-	-	-	-	-	-	-	-	\$101,906
Employee Benefits	\$44,725	-	-	-	-	-	-	-	-	-	-	\$44,725
Materials & Services	\$245,794	-	-	-	-	-	-	-	-	-	-	\$245,794
Utilities	\$5,500	-	-	-	-	-	-	-	-	-	-	\$5,500
Vehicle Repairs & Fuel	-	-	-	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-	-	-	-
Debt Service	-	-	-	\$552,760	-	-	-	-	-	-	-	\$552,760
Capital Expenditures	-	-	\$40,000	-	-	-	-	-	-	-	-	\$40,000
Interfund Transfers	-	-	-	-	-	-	-	-	-	-	-	-
Total Culture & Recreation	\$397,925	-	\$40,000	\$552,760	-	-	-	-	-	-	-	\$990,685

Willistown Township
2020 Operating and Capital Budget Proposal
All Funds Available for Appropriation

	Governmental Funds for General Appropriation			Governmental Funds for Restricted Purposes				Proprietary Funds for Restricted Purposes				Total
	General Fund	Operating Reserve Fund	Capital Reserve Fund	Open Space Fund	Bartram Bridge Fund	Municipal Life Insurance	State Liquid Fuels Fund	Penns Preserve Sewer Fund	Valley Forge Sewer Fund	West Chester Pike Sewer	Low Pressure Sewer Fund	
Public Safety - Police:												
Salary and Wages	\$2,910,373	-	-	-	-	-	-	-	-	-	-	\$2,910,373
Employee Benefits	\$1,825,571	-	-	-	-	-	-	-	-	-	-	\$1,825,571
Materials & Services	\$296,500	-	-	-	-	-	-	-	-	-	-	\$296,500
Utilities	\$32,500	-	-	-	-	-	-	-	-	-	-	\$32,500
Vehicle Repairs & Fuel	\$59,000	-	-	-	-	-	-	-	-	-	-	\$59,000
Insurance	\$200,000	-	-	-	-	-	-	-	-	-	-	\$200,000
Debt Service	\$86,505	-	-	-	-	-	-	-	-	-	-	\$86,505
Capital Expenditures	-	-	\$114,960	-	-	-	-	-	-	-	-	\$114,960
Interfund Transfers	-	-	-	-	-	-	-	-	-	-	-	-
Total Public Safety - Police	\$5,410,449	-	\$114,960	-	-	-	-	-	-	-	-	\$5,525,409
Public Safety - Fire:												
Salary and Wages	-	-	-	-	-	-	-	-	-	-	-	-
Employee Benefits	\$125,000	-	-	-	-	-	-	-	-	-	-	\$125,000
Materials & Services	\$378,000	-	-	-	-	-	-	-	-	-	-	\$378,000
Utilities	\$50,000	-	-	-	-	-	-	-	-	-	-	\$50,000
Vehicle Repairs & Fuel	-	-	-	-	-	-	-	-	-	-	-	-
Insurance	\$15,500	-	-	-	-	-	-	-	-	-	-	\$15,500
Debt Service	-	-	-	-	-	-	-	-	-	-	-	-
Capital Expenditures	-	-	-	-	-	-	-	-	-	-	-	-
Interfund Transfers	-	-	-	-	-	-	-	-	-	-	-	-
Total Public Safety Fire	\$568,500	-	-	-	-	-	-	-	-	-	-	\$568,500
Interfund Transfers	\$1,500	-	-	-	-	-	-	-	-	-	-	\$1,500
Total Interfund Transfers	\$1,500	-	-	-	-	-	-	-	-	-	-	\$1,500

Willistown Township
2020 Operating and Capital Budget Proposal
All Funds Available for Appropriation

	Governmental Funds for General Appropriation			Governmental Funds for Restricted Purposes				Proprietary Funds for Restricted Purposes				Total
	General Fund	Operating Reserve Fund	Capital Reserve Fund	Open Space Fund	Bartram Bridge Fund	Municipal Life Insurance	State Liquid Fuels Fund	Penns Preserve Sewer Fund	Valley Forge Sewer Fund	West Chester Pike Sewer	Low Pressure Sewer Fund	
Total Expenditures by Category												
Salary and Wages	\$4,094,662	-	-	-	-	-	-	-	\$310,117	-	-	\$4,404,779
Employee Benefits	\$2,567,519	-	-	-	-	-	-	-	\$145,646	-	-	\$2,713,165
Materials & Services	\$1,742,666	-	-	\$1,000	\$3,000	-	\$82,000	\$124,350	\$1,284,016	-	\$63,000	\$3,300,032
Utilities	\$144,000	-	-	-	\$340	-	\$30,000	\$27,000	\$56,500	-	-	\$257,840
Vehicle Repairs & Fuel	\$134,100	-	-	-	-	-	-	-	-	-	-	\$134,100
Insurance	\$335,210	-	-	-	-	-	-	-	\$17,000	-	-	\$352,210
Debt Service	\$86,505	-	-	\$552,760	-	-	-	-	\$394,619	-	-	\$1,033,884
Capital Expenditures	-	-	\$647,960	-	-	-	\$298,000	\$25,000	-	-	-	\$970,960
Interfund Transfers	\$1,500	-	-	-	-	-	-	-	-	-	-	\$1,500
Total Expenditures	\$9,106,162	-	\$647,960	\$553,760	\$3,340	-	\$410,000	\$176,350	\$2,207,898	-	\$63,000	\$13,168,470

FUND	GENERAL LEDGER ACCOUNT	2020 Total Next Year Budget
GENERAL FUND	01-301-100. R E TAX-CURRENT YRS LEVY	(345,000)
	01-301-500. REAL ESTATE TAXES--LIENED	(1,000)
	01-301-600. REAL ESTATE TAXES--INTERIM	(1,000)
	01-310-100. REAL ESTATE TRANSFER TAX	(630,000)
	01-310-200. EARNED INCOME - 7/8 OF 1%	(6,448,560)
	01-310-500. LOCAL SERVICES TX	(275,000)
	01-321-800. CABLE TELEVISION FRANCHISE	(300,000)
	01-331-110. VEHICLE CODE VIOLATIONS	(4,000)
	01-331-120. VIOLATIONS OF ORD., STATUTE	(16,000)
	01-331-130. FALSE ALARM VIOLATIONS	(3,000)
	01-341-000. INTEREST EARNINGS	(75,000)
	01-342-200. RENTAL OF OKE HOUSE	(2,400)
	01-354-070. PARK & RECREATION SUMMER	(8,000)
	01-354-071. PARK RENTAL	(7,000)
	01-355-010. PROPERTY TAX-PUBLIC UTILITY	(7,950)
	01-355-080. ALCOHOLIC BEVERAGE TAX	(1,050)
	01-355-130. FOREIGN FIRE INSURANCE	(125,000)
	01-355-160. REFUND AD HOC POSTRETIREM	(450)
	01-355-165. PENSION - ACT 205	(225,000)
	01-356-000. PAYMENT IN LIEU OF TAXES	(1,564)
	01-361-300. S/D & L/D FEES	(5,000)
	01-361-340. COND. USE & ZONING HEARING	(12,000)
	01-361-350. SOIL & EROSION	(34,000)
	01-361-560. SALE OF TRICENTENNIAL BOOK	(344)
	01-362-110. SALE - ACCIDENT REPORTS	(2,000)
	01-362-120. ALARM INSTALL/APD LICENSE	(4,500)
	01-362-130. FEE - FINGER PRINTING	(350)
	01-362-150. SOLICITORS LICENSE	(1,000)
	01-362-160. PUBLIC EXPOSITION PERMITS	(1,600)
	01-362-410. BUILDING PERMITS	(405,000)
	01-362-412. ZONING PERMITS	(15,000)
	01-362-413. DUMPSTER PERMIT	(200)
	01-362-450. USE AND OCCUPANCY PERMIT	(100)
	01-362-490. BUILDERS REGISTRATION	(2,500)
	01-363-510. SNOW REMOVAL- PENNDOT	(25,000)
	01-381-000. HEALTH INSURANCE	(354)
	01-382-001. REFUND- HAZARDOUS WASTE	(2,000)
	01-382-021. RESTITUTION	(18,240)

FUND	GENERAL LEDGER ACCOUNT	2020 Total Next Year Budget
	01-382-030. RECYCLING	(15,000)
	01-389-000. P-CARD REBATE	(1,000)
	01-392-091. TRANSFER FROM WELLS FARGO	(84,000)
	TOTAL REVENUE	<u>(9,106,162)</u>
	01-400-156. HOSPITALIZATION	17,333
	01-400-318. CODIFICATION	7,000
	TOTAL GOVERNING BODY	<u>24,333 *</u>
	01-401-003. 457 CONTRIBUTION	11,143
	01-401-121. WAGES	307,906
	01-401-154. RETIREE HEALTHCARE	13,000
	01-401-156. HOSPITALIZATION	54,445
	01-401-158. LIFE/DISABILITY INSURANCE	6,000
	01-401-159. REIMBURSEMENT HEALTH	5,000
	01-401-160. MEDICARE	4,464
	01-401-161. SOCIAL SECURITY	19,091
	01-401-162. U/E COMPENSATION ADM	304
	01-401-197. 6% MUN. PENSION CONTRIBUT	16,714
	01-401-200. MISCELLANEOUS BENEFITS	20,000
	01-401-210. OFFICE SUPPLIES	10,000
	01-401-212. POSTAGE	3,400
	01-401-230. UTILITIES	15,000
	01-401-231. GAS/MILEAGE	5,000
	01-401-240. GENERAL EXPENSE	10,000
	01-401-311. ACCOUNTING & AUDITING	37,500
	01-401-312. CONSULTANT	17,000
	01-401-313. ENGINEERING	30,000
	01-401-314. LEGAL SERVICES	25,000
	01-401-321. TELEPHONE MONTHLY CHARGE	25,000
	01-401-340. SUBSCRIPTIONS	3,000
	01-401-341. ADVERTISING	5,000
	01-401-343. TOWNSHIP NEWSLETTER	16,800
	01-401-352. INSURANCES	67,710
	01-401-384. RENTL-COPIER, SCALE, METER	4,200
	01-401-420. DUES-CONFERENCES-TRAINING	28,100
	01-401-452. BUILDING CLEANING	10,000
	01-401-455. BLD. & GROUNDS MAINT	32,000
	TOTAL EXECUTIVE	<u>802,777 *</u>

FUND	GENERAL LEDGER ACCOUNT	2020 Total Next Year Budget
	01-403-116. COMMISSION - EARNED INCOM	81,000
	01-403-117. COMMISSION - LST	3,772
	01-403-119. TAX COLLECTION	8,500
	01-403-313. POSTAGE	9,000
	TOTAL TAX COLLECTION	<u>102,272 *</u>
	01-407-243. IT - COMPUTERS	6,000
	01-407-311. ACCOUNTING AND AUDITING	26,000
	01-407-312. CONSULTANT	28,000
	01-407-340. SUBSCRIPTIONS	6,500
	01-407-384. EQUIPMENT RENTAL	1,000
	TOTAL IT & NETWORKING SERVICES	<u>67,500 *</u>
	01-410-003. 457 MATCH	102,000
	01-410-004. PHYSICALS	1,000
	01-410-120. WAGES - ADMINISTRATION	609,889
	01-410-122. WAGES - BIKE PATROL	2,000
	01-410-123. WAGES - CRASH FOLLOW UP	1,000
	01-410-124. WAGES - PUBLIC RELATIONS(D	10,000
	01-410-125. WAGES - MEETINGS	5,000
	01-410-126. WAGES - SCHOOL	35,000
	01-410-127. WAGES - SCHOOL - ACT 180	30,000
	01-410-128. WAGES - SHIFT COVERAGE	35,000
	01-410-130. WAGES--OFFICERS	1,870,228
	01-410-131. LONGEVITY	96,256
	01-410-132. WAGES -- HOLIDAY	49,200
	01-410-133. WAES--SCHOOL - OVERTIME	1,000
	01-410-134. WAGES -- COURT	14,000
	01-410-135. WAGES--CRIMINAL OVERTIME	17,000
	01-410-136. WAGES--SICK COVERAGE	40,000
	01-410-137. WAGES --TRAFFIC	5,000
	01-410-138. WAGES --UNUSED VACATION	55,000
	01-410-145. COMMUNITYRELATIONS	8,000
	01-410-146. WAGES - OTHER OVERTIME	14,000
	01-410-149. EMERGENCYRESPONSE TEAM	5,000
	01-410-150. WAGES - OIC	7,800
	01-410-154. RETIREE HEALTHCARE	84,000
	01-410-155. HEALTH INSURANCE INCENTIV	8,000
	01-410-156. HOSPITALIZATION	499,427
	01-410-158. LIFE/DISABILITYINSURANCE	30,000

FUND	GENERAL LEDGER ACCOUNT	2020 Total Next Year Budget
	01-410-159. PRESCRIPTION PROGRAM	15,000
	01-410-160. MEDICARE	40,112
	01-410-161. SOCIAL SECURITY	8,496
	01-410-162. U/E COMPENSATION	2,000
	01-410-197. MUNI PENSION 6%	7,000
	01-410-210. OFFICE SUPPLIES	12,000
	01-410-214. HIRING	15,000
	01-410-230. UTILITIES	22,000
	01-410-231. GASOLINE - POLICE CARS	32,000
	01-410-237. EMERGENCYRESP. TEAM EXPL	10,000
	01-410-238. CLOTHING AND UNIFORMS	32,000
	01-410-239. AMMUNITION AND TARGETS	15,000
	01-410-240. GENERAL EXPENSES	7,500
	01-410-242. PROTECTION PERSONS /PROPI	20,000
	01-410-243. IT - Computers	15,000
	01-410-270. TRAFFIC SAFETY	15,000
	01-410-301. S.P.C.A. SERVICES	5,500
	01-410-312. CONSULTANT	40,000
	01-410-314. LEGAL SERVICES	12,000
	01-410-317. EXPENSE ACCOUNT	5,000
	01-410-320. COMMUNICATION	34,000
	01-410-321. TELEPHONE MONTHLYCHARGE	10,500
	01-410-329. LIVESCAN	9,000
	01-410-340. SUBSCRIPTIONS	7,500
	01-410-352. INSURANCES	200,000
	01-410-374. REPAIRS-CARS/EQUIP-VENDO	27,000
	01-410-384. RENTALS - COPIER, CAMERA	9,000
	01-410-420. DUES-CONFERENCES-TRAININ	20,000
	01-410-421. HIGHER EDUCATION	15,000
	01-410-452. BUILDING CLEANING	15,000
	01-410-455. BUILDING MAINTENANCE	30,000
	01-470-101. BOND DEBT REDUCTION - POLIC	86,505
	01-492-091. POLICE RETIREMENT HOSP.	132,023
	01-492-600. TRANSFER - POLICE PENSION	849,513
	TOTAL POLICE	5,410,449

FUND	GENERAL LEDGER ACCOUNT	2020 Total Next Year Budget
	01-411-163. FIREMENS RELIEF ASSOC.	125,000
	01-411-312. CONSULTANT	25,000
	01-411-352. LIAB.(CASUALTY)INS.-VOL FIRE	15,500
	01-411-366. WATER - FIRE HYDRANTS	50,000
	01-411-540. VOLUNTEER FIRE	353,000
	TOTAL FIRE	<u>568,500</u>
	01-413-003. 457 MATCH	8,861
	01-413-121. WAGES	221,527
	01-413-156. HOSPITALIZATION	73,842
	01-413-158. LIFE/DISABILITY INSURANCE	2,000
	01-413-159. PRESCRIPTION REIMBURSEMENT	5,500
	01-413-160. MEDICARE	3,212
	01-413-161. SOCIAL SECURITY	13,734
	01-413-162. U/E COMPENSATION	212
	01-413-197. MUNI PENSION 6%	13,293
	01-413-232. CAR 51	600
	01-413-240. GENERAL EXPENSES	250
	01-413-260. SMALL TOOLS & MINOR EQUIP.	5,000
	01-413-312. CONSULTANT	10,000
	01-413-340. SUBSCRIPTIONS	1,000
	01-413-411. STATE FEE	4,500
	01-413-420. DUES-CONFERENCES-TRAINING	4,000
	TOTAL CODE ENFORCEMENT	<u>367,531 *</u>
	01-414-003. 457 MATCH	2,828
	01-414-120. WAGES	107,567
	01-414-156. HOSPITALIZATION	21,256
	01-414-158. LIFE/DISABILITY INSURANCE	1,400
	01-414-159. PRESCRIPTION REIMBURSEMENT	1,500
	01-414-160. MEDICARE	1,561
	01-414-161. SOCIAL SECURITY	6,669
	01-414-162. U/E COMPENSATION	144
	01-414-197. MUNI PENSION 6%	4,242
	01-414-240. GENERAL EXPENSES	500
	01-414-251. REPAIRS - CAR 52 - ZONING	500
	01-414-305. HISTORIC PRESERVATIONS	500
	01-414-306. COMPREH. PLAN REVIEW	25,000
	01-414-312. CONSULTANT	35,000
	01-414-313. ENGINEERING & ARCHITECT	55,000

FUND	GENERAL LEDGER ACCOUNT	2020 Total Next Year Budget
	01-414-314. LEGAL SERVICES	40,000
	01-414-316. COURT REPORTER	5,000
	01-414-317. ZONING HEARING & COND. US	1,200
	01-414-340. SUBSCRIPTIONS	500
	01-414-341. ADVERTISING	5,250
	01-414-420. DUES-CONFERENCES-TRAININ	3,500
	01-414-421. HIGHER EDUCATION	6,000
	TOTAL PLANNING & ZONING	<u>325,117</u> *
	01-415-240. General Expenses	5,000
	TOTAL EMERGENCY MANAGEMENT	<u>5,000</u> *
	01-426-341. RECYCLING CHARGES	31,500
	TOTAL RECYCLING	<u>31,500</u> *
	01-430-003. 457 MATCH	17,815
	01-430-120. WAGES--PUB. WKS DIR.	396,474
	01-430-156. HOSPITALIZATION	149,827
	01-430-158. LIFE/DISABILITY INSURANCE	5,500
	01-430-159. PRESCRIPTION REIMBURSEME	4,000
	01-430-160. MEDICARE	6,459
	01-430-161. SOCIAL SECURITY	27,613
	01-430-162. U/E COMPENSATION	538
	01-430-180. OVERTIME	48,909
	01-430-197. MUNI PENSION 6%	26,723
	01-430-220. CLOTHING & SHOES & MEDICAL	12,000
	01-430-229. FOOD	500
	01-430-230. HEATING FUEL	3,500
	01-430-231. GASOLINE ONLY-- CAR 53	7,000
	01-430-240. GENERAL EXPENSES	7,500
	01-430-250. REPAIRS & MAINTENANCE--CA	1,500
	01-430-260. SMALL TOOLS & MINOR EQUIP.	9,500
	01-430-352. INSURANCES	52,000
	01-430-361. ELECTRIC SERVICE	6,500
	01-430-368. UNDERGROUND TANKS	4,500
	01-430-374. REPAIRS - VENDOR	1,000
	01-430-420. TRAINING-DUES-CONFERENCE	2,500
	01-430-454. GROUND MAINTENANCE	3,000
	01-430-455. BUILDING MAINTENANCE	1,000
	01-432-229. FOOD	1,400
	01-432-250. REPAIR AND MAINT. TRUCKS	17,500

FUND	GENERAL LEDGER ACCOUNT	2020 Total Next Year Budget
	01-432-450. REPAIRS/MAINT. - CONTRACT	4,000
	01-433-220. OPERATING SUPPLIES	17,500
	01-433-372. TRAFFIC SIGNAL	6,000
	01-433-450. REPAIRS/MAINT. - CONTRACT	6,000
	01-437-250. SUPPLIES - TWP VEHICLES	23,000
	01-437-374. REPAIRS - VENDOR	8,000
	01-438-231. FUEL - TRUCKS	20,000
	01-438-245. ASPHALT,OIL, AGGREGATES	22,000
	01-438-246. MAG. CHLORIDE, MISC. ITEMS	5,000
	01-438-247. STORMWATER INLETS,LIDS,PIF	12,500
	01-438-313. ENGINEERING SERVICES	8,000
	01-438-384. RENT OF MACHINERY & EQUIP	2,500
	01-438-450. REPAIRS/MAINT - CONTRACT	25,000
	01-438-452. TREE REMOVAL	20,000
	01-439-384. RENT-MACHINERY & EQUIP.	7,500
	TOTAL PUBLIC WORKS	<u>1,001,758</u>

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FUND	GENERAL LEDGER ACCOUNT	2020 Total Next Year Budget
	01-454-000. EVENTS-OUTSIDE VENDORS	14,500
	01-454-003. 457 Match	4,076
	01-454-148. WAGES	101,906
	01-454-156. HOSPITALIZATION	25,243
	01-454-158. LIFE/DISABILITY	1,000
	01-454-159. PRESCRIPTION REIMBURSEME	400
	01-454-160. MEDICARE	1,478
	01-454-161. FICA	6,318
	01-454-162. PAUC	96
	01-454-197. MUNI PENSION 6%	6,114
	01-454-210. OFFICE SUPPLIES	450
	01-454-220. SUPPLIES	8,500
	01-454-230. UTILITIES	2,200
	01-454-247. SIGNAGE	8,500
	01-454-312. CONSULTANT	5,000
	01-454-314. LEGAL SERVICES	1,000
	01-454-321. COMMUNICATIONS	1,750
	01-454-340. ADV., PRINT, TRAINING, DUES, S	8,500
	01-454-361. ELECTRIC SERVICE	3,000
	01-454-366. PUBLIC UTILITY SERVICE - WAT	300
	01-454-374. RPRS. & MAINT. SERV. & CONT.	4,500
	01-454-420. DUES-CONFERENCES-TRAININ	2,600
	01-454-454. GROUNDS MAINT.	94,000
	01-454-455. BUILDING MAINTENANCE	9,500
	01-456-520. MALVERN & PAOLI LIBRARIES	86,994
	TOTAL CULTURE & RECREATION	<u>397,925</u>
	01-492-017. TRANSFER TO BARTRAMS BRII	1,500
	TOTAL INTERFUND TRANSFERS	<u>1,500</u>
	TOTAL EXPENDITURES	<u>9,106,162</u>
	NET ACTIVITY FOR THE YEAR	<u><u>0</u></u>

* Department within General Government subtotal

FUND	GENERAL LEDGER ACCOUNT	2020 Total Next Year Budget
OPEN SPACE FUND	04-310-201. OPEN SPACE TAX 1/8 OF 1%	(725,000)
	04-341-000. INTEREST	(35,000)
	TOTAL REVENUE	<u>(760,000)</u>
	04-400-532. BOND ADMIN EXPENSE 3	1,000
	TOTAL GENERAL GOVERNMENT	<u>1,000</u>
	04-470-103. BOND DEBT REDUCTION 3	350,000
	04-472-103. BOND DEBT INTEREST 3	202,760
	TOTAL CULTURE AND RECREATION	<u>552,760</u>
	TOTAL EXPENDITURES	<u>553,760</u>
	NET ACTIVITY FOR THE YEAR	<u>(206,240)</u>
LOW PRESSURE FUND	07-341-000. INTEREST	(2,000)
	07-364-120. SEWER USE CHARGE	(146,608)
	TOTAL REVENUE	<u>(148,608)</u>
	07-400-220. OPERATING SUPPLIES	2,000
	07-400-240. GENERAL EXPENSES	2,000
	TOTAL GENERAL GOVERNMENT	<u>4,000</u>
	07-429-220. OPERATING SUPPLIES	4,000
	07-429-240. GENERAL EXPENSES	850
	07-429-260. SMALL TOOLS & MINOR EQUIP.	500
	07-429-321. TELEPHONE CHARGES/ALARM	2,500
	07-429-361. ELECTRICITY	22,000
	07-429-366. WATER	2,500
	07-429-370. REPAIRS & MAINTENANCE	37,500
	07-429-454. GROUNDS MAINTENANCE	10,000
	07-429-456. PLANT OPERATOR	60,000
	07-429-457. LAORATORY/WELLS	7,500
	07-429-840. CAP. PUR.- REPLACEMENT	25,000
	TOTAL SANITARYSEWER OPERATIONS	<u>172,350</u>
	TOTAL EXPENDITURES	<u>176,350</u>
	NET ACTIVITY FOR THE YEAR	<u>27,742</u>

FUND	GENERAL LEDGER ACCOUNT	2020 Total Next Year Budget
VALLEY FORGE SEWER FUND	08-341-000. INTEREST EARNINGS	(30,000)
	08-364-120. SEWER USE CHARGE	(1,852,311)
	08-364-900. FEE - SEWER CERTIFICATION	(6,500)
	TOTAL REVENUE	<u>(1,888,811)</u>
	08-400-003. DEFERRED COMPENSATION	5,648
	08-400-140. WAGES-SEWER/CLERICAL	141,191
	08-400-156. HOSPITALIZATION	31,391
	08-400-158. LIFE INSURANCE	1,000
	08-400-160. MEDICARE	2,047
	08-400-161. FICA (SOCIAL SECURITY)	8,754
	08-400-162. U/E COMPENSATION ADMIN	108
	08-400-197. MUNI PENSION	8,470
	08-400-210. OFFICE SUPPLIES	7,000
	08-400-212. POSTAGE	500
	08-400-240. GENERAL EXPENSES	23,000
	08-400-311. ACCOUNTING /AUDITING	5,000
	08-400-314. LEGAL SERVICES	27,500
	08-400-352. INSURANCES	17,000
	TOTAL GENERAL GOVERNMENT	<u>278,609</u>
	08-400-386. VALLEYFORGE SEWER AUTH.	675,836
	08-400-387. TREDYFFRIN TRUNK LINE	427,480
	08-400-388. E. GOSHEN MUNICIPAL AUTH.	12,000
	08-400-532. BOND ADMIN,EXP.-USBANK	539
	08-429-003. 457 MATCH	6,757
	08-429-140. WAGES-MAINTENANCE CREW	149,906
	08-429-156. HOSPITALIZATION	56,215
	08-429-158. LIFE INSURANCE	2,000
	08-429-160. MEDICARE	2,449
	08-429-161. SOCIAL SECURITY	10,473
	08-429-162. U/E COMPENSATION	198
	08-429-180. OVERTIME	19,020
	08-429-197. MUNI PENSION 6%	10,136
	08-429-220. OPERATING SUPPLIES	11,000
	08-429-230. FUEL - EMERG. GENERATORS	1,000
	08-429-240. GENERAL EXPENSES	7,500
	08-429-260. SMALL TOOLS / MINOR EQUIP.	2,000
	08-429-300. PENNSYLVANIA ONE CALL	1,200

FUND	GENERAL LEDGER ACCOUNT	2020 Total Next Year Budget
	08-429-313. ENGINEERING SERVICES	30,000
	08-429-321. TELEPHONE CHARGES/ALARM	4,000
	08-429-361. ELECTRICITY	50,000
	08-429-366. WATER	1,500
	08-429-370. REPAIRS & MAINTENANCE	50,000
	08-429-454. GROUNDS MAINTENANCE	3,000
	08-429-461. TRAINING	1,000
	08-472-103. BOND INTERST - USBANK	394,080
	TOTAL SANITARYSEWER OPERATIONS	<u>1,929,289</u>
	TOTAL EXPENDITURES	<u>2,207,898</u>
	NET ACTIVITYFOR THE YEAR	<u>319,087</u>
W. CHESTER PIKE SEWER FUND	10-341-000. INTEREST EARNINGS	(1,000)
	TOTAL REVENUE	<u>(1,000)</u>
	NET ACTIVITYFOR THE YEAR	<u>(1,000)</u>
LOW PRESSURE FUND	11-341-000. INTEREST EARNINGS	(1,000)
	11-364-121. LOW PRESSURE MAINTENANC	(65,800)
	TOTAL REVENUE	<u>(66,800)</u>
	11-429-450. REPAIRS/MAINT. - CONTRACTS	63,000
	TOTAL SANITARYSEWER OPERATIONS	<u>63,000</u>
	TOTAL EXPENDITURES	<u>63,000</u>
	NET ACTIVITYFOR THE YEAR	<u>(3,800)</u>
BARTRAM BRIDGE FUND	17-341-000. INTEREST EARNINGS	(150)
	17-380-030. DONATIONS -NEWTOWN TWP.	(1,500)
	17-392-001. TRANSFER FROM GENERAL FL	(1,500)
	TOTAL REVENUE	<u>(3,150)</u>
	17-400-316. MISCELLANEOUS SERVICES	3,000
	17-454-361. ELECTRIC	340
	TOTAL GENERAL GOVERNMENT	<u>3,340</u>
	TOTAL EXPENDITURES	<u>3,340</u>
	NET ACTIVITYFOR THE YEAR	<u>190</u>

FUND	GENERAL LEDGER ACCOUNT	2020 Total Next Year Budget
CAPITAL FUND	30-341-000. INTEREST EARNINGS	(10,000)
	TOTAL REVENUE	<u>(10,000)</u>
	30-407-670. IT - SOFTWARE	10,000
	TOTAL GENERAL GOVERNMENT	<u>10,000</u>
	30-410-341. PD CAPITAL - VEHICLES	92,000
	30-410-605. PD CAPITAL - GENERAL	12,960
	30-410-606. CAPITAL - IT	10,000
	TOTAL PUBLIC SAFETY - POLICE	<u>114,960</u>
	30-430-840. PW BUILDING	483,000
	TOTAL PUBLIC WORKS	<u>483,000</u>
	30-454-840. PARKS	40,000
	TOTAL CULTURE & RECREATION	<u>40,000</u>
	TOTAL EXPENDITURES	<u>647,960</u>
	NET ACTIVITY FOR THE YEAR	<u><u>637,960</u></u>
	OPERATING RESERVE FUND	32-341-000. INTEREST
TOTAL REVENUE		<u>(18,000)</u>
NET ACTIVITY FOR THE YEAR		<u><u>(18,000)</u></u>
STATE LIQUID FUELS FUND	35-341-000. INTEREST EARNINGS	(5,000)
	35-355-050. STATE MOTOR LICENSE GRANT	(365,838)
	35-355-150. STATE TURNBACK FUNDS	(20,360)
	TOTAL REVENUE	<u>(391,198)</u>
	35-432-220. SALT	80,000
	35-432-221. ANTI-SKID	2,000
	35-433-361. PUBLIC UTILITY TRAFFIC LIGHT	8,000
	35-433-840. CAPITAL PURCHASE REPLACE	72,000
	35-434-361. PUBLIC UTILITY STREET LIGHTS	22,000
	35-438-450. REPAIRS/MAINT - CONTRACT	175,000
	35-438-740. CAPITAL PURCHASE NEW	51,000
	TOTAL PUBLIC WORKS	<u>410,000</u>
	TOTAL EXPENDITURES	<u>410,000</u>
	NET ACTIVITY FOR THE YEAR	<u><u>18,802</u></u>

FUND	GENERAL LEDGER ACCOUNT	2020 Total Next Year Budget
MUNICIPAL LIFE INSURANCE FUND	66-341-000. INTEREST EARNINGS	(2,000)
	TOTAL REVENUE	<u>(2,000)</u>
	NET ACTIVITY FOR THE YEAR	<u>(2,000)</u>
	TOTAL REVENUE	<u>(12,395,729)</u>
	TOTAL EXPENDITURES	<u>13,168,470</u>
	NET ACTIVITY FOR THE YEAR	<u><u>772,741</u></u>

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